

DAP LIST OF COMPLETED PROJECTS FOR 2020

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
1	2019 Customer Satisfaction Survey for the National Transmission Corporation (TransCo)	National Transmission Corporation	07-Oct-19	31-Jan-20	1,323,191.03	Created under Republic Act No. 9136, otherwise known as the Electric Power Industry Reform Act (EPIRA) of 2001, the National Transmission Corporation (TransCo) was envisioned to improve the delivery of power supply to consumers by encouraging competition and efficiency in the generation sector as well as by ensuring the quality and affordability of electric power supply. In line with Memorandum Circular 2013-02 issued by the Governance Commission for GOCCs (GCG), as well as their commitment to perform their mandate and to deliver quality services to its clients, TransCo recognizes the need for gathering customer feedback to continuously improve on its service delivery through the conduct of annual third-party customer satisfaction survey as part of the performance evaluation of GOCCs. Building on the years (2015 to 2018) that DAP has conducted the annual customer satisfaction survey for TransCo, the Academy is once again being engaged by the agency to implement their 2019 Customer Satisfaction Survey. Similar with the 2018 survey, the standardized guidelines and methodology provided by GCG will again be utilized.
2	Orientation-Seminar on Public Corporate Governance for the Subic Bay Metropolitan Authority	Subic Bay Metropolitan Authority	23-Dec-19	31-Jan-20	318,000.00	The Seminar on Public Corporate Governance aims to equip Appointive Board Directors and Senior Management of SBMA with the knowledge to effectively carry out their functions in further ensuring transparent, responsible and accountable governance of the agency.
3	2019 Customer Satisfaction Survey for the Philippine Reclamation Authority	Philippine Reclamation Authority	07-Oct-19	07-Feb-20	1,139,298.22	The project seeks to determine the level of client satisfaction of PRA's stakeholders / customers. Specifically, the project will: 1. Determine the overall satisfaction rating of PRA on its service delivery attributes; 2. Determine the factors and relationships affecting the satisfaction of the customers of PRA, namely, on reclamation, infrastructure development and estates management; and, 3. Identify opportunities for improvement to enhance the satisfaction of PRA's customers and translate the observations to recommendations for quality improvement.
4	Project Management and Technical Assistance for the Consultation and Drafting of the Bangsamoro Education Code	Palladium Global Philippines	01-Oct-19	15-Feb-20	10,746,967.86	To provide technical and administrative secretariat support to the MBHTE in its tasks of producing a Cabinet Bill for the Education Code.

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5	Revisiting the Commission on Elections (COMELEC) 2017 - 2022 Strategic Plan and 2020 Action Planning: 3-Day	Commission on Elections	15-Nov-19	15-Feb-20	337,500.00	The three (3)-day planning conference is designed to provide technical assistance to the Commission on Elections (COMELEC) in reviewing its 2017 – 2022 Strategic Plan and aligning its efforts and resources to this strategic direction.
6	2019 Customer Satisfaction Survey for the Philippine Crop Insurance Corporation	Philippine Crop Insurance Corporation	15-Aug-19	28-Feb-20	3,572,194.20	The project aims to generate feedback and measure the level of satisfaction of the stakeholders of the PCIC in terms of delivering its services and fulfilling its mandates and functions.
7	Port Users' Satisfaction Survey 2019	Philippine Ports Authority	01-May-19	28-Feb-20	7,520,810.01	The Port Users' Satisfaction Survey 2019 aims to measure the level of satisfaction of the port users (i.e. passengers, shipping companies and concessionaires) on the quality of services and facilities of PPA and evaluate the responsiveness of PPA to the needs of the port users. Specifically, it will: 1. Determine the overall satisfaction rating of PPA on its service delivery attributes; 2. Determine the factors and relationships affecting the satisfaction of the port users; and 3. Identify opportunities for improvement to enhance the satisfaction of the port users.
8	Certificate Course on Personal Efficacy and Leadership for Executives and Staff of Ilocos Training and Regional Medical Center	Ilocos Training and Regional Medical Center	20-Nov-19	29-Feb-20	378,000.00	Personal Efficacy and Leadership (PEL) is a course offered under the Master in Public Management Program of the Graduate School of Public and Development Management. It can be customized to the specific needs of a particular client or agency. For this particular Certificate Course, the client is Ilocos Training and Regional Medical Center. PEL provides an enabling framework for students to become emerging and committed public and development leaders. The course puts emphasis on how individuals who rise up as leaders are characterized by their leadership and values. It also discusses the different challenges faced by public sector leaders in the organization that they operate in. The course guides students on how to respond to the job requirements and challenges in the context of their clear vision.

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9	Governance and Leadership Development (GOLD) Training for the Provincial Government of Compostela Valley	Department of Budget and Management	01-Jul-19	29-Feb-20	5,000,000.00	The capability building program provides an avenue for continuous learning and development of local government executives and managers to enable them to competently perform their strategic leadership and organizational management functions. The program will be delivered through a series of short courses which offers key concepts, principles, tools, and practices on local governance and development administration with emphasis on the value of informed decision-making, continuous systems improvements, stakeholder collaboration and engagement, and outcome-oriented performance.
10	GQMP 2019: Promotion of Relevant Productivity and Quality Improvement Approaches and Management Systems	National Government Agencies	15-Feb-19	30-Mar-20	1,350,000.00	The GQMP vision, "Improved citizen satisfaction driven by government-wide quality improvement," is a high-level goal that can be realized by ensuring that productivity and quality improvement approaches are promoted and implemented by the public sector. To achieve this, it is imperative to embrace the 4IR by promoting the implementation of related technologies to automate public services and level-up management systems approaches, based on international standards. Specifically, the project aims to: a. Enhance government agencies' awareness and appreciation of ISO 27001 ISMS, ISO 31000 RMS, ISO 14001 EMS, IoT, Robotics, Artificial Intelligence and Smart City; b. Capacitate government agencies in developing strategic, innovative and concrete solutions to address identified issues and opportunities relative to improving the delivery of its services; and, c. Promote innovation in the public sector gearing towards readiness for the 4IR.
11	2019 Customer Satisfaction Survey (CSat) and Development of Service Quality Standards (Key Frontline Services) for the Philippine Fisheries Development Authority	Philippine Fisheries Development Authority	01-Oct-19	31-Mar-20	3,377,678.57	The 2019 Customer Satisfaction Survey (CSat) and Development of Service Quality Standards (Key Frontline Services) is a project commissioned by the Department of Agriculture (DA) - Philippine Fisheries Development Authority (PFDA) to the Development Academy of the Philippines (DAP). As in previous CSat projects, this project will measure the satisfaction level of the transacting public on the frontline services of PFDA, and identify the "service gaps" between what clients expect or need from PFDA (expectations) and the level of service that they feel they actually receive (perception of service). It is expected that there will be a slight improvement in PFDA's overall satisfaction rating, especially after a number of service quality standards were already implemented as part of the standard action plan applied to the regional ports and operating units.

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12	Modernizing Government Regulations Program - Advocacy and Public Consultation Component, P4 (2019)	Department of Budget and Management	01-Jan-19	31-Mar-20	5,112,000.00	The Advocacy and Public Consultation Component of the Modernizing Government Regulations Program is in charge of conducting consultations with key stakeholders of the priority industries for the year. The component is also responsible in the update of the program on social media accounts, development and release of IEC materials for to promote awareness of the program to the public.
13	Office of the Managing Director- Program Management- 2019	National Government Agencies	01-Jul-19	31-Mar-20	2,802,044.02	The NGCESDP-PMDP is an intensive, purposive, and continuing training program for incumbent executives and middle managers and their potential successors in the government bureaucracy. It aims to foster careerism in government and promote stability in the bureaucracy by producing a corps of development-oriented, competent, dedicated and honest officials within the medium term. This supports President Aquino's commitment to lift the nation from poverty through honest and effective governance and to transform the government from one that is self-serving to one that works for the welfare of the nation.
14	Senior Executives Class Batch 8	National Government Agencies	22-Jul-19	31-Mar-20	16,000,000.00	The original Career Executive Service Development (CESDP) was drawn up to support the Career Executive Service. The CESDP was anchored on hard realities, rather than academic purity. It was designed to produce effective administrators, not academicians. Between 1974 and 1985, DAP ran the program continuously, completing 20 sessions of Phase 1 covering 1, 061 CESOs and two sessions of Phase II covering 82 Division Chiefs. The Philippine Development Plan for 2017-2022 supports these goals with a strategy to "professionalize the bureaucracy...with a purposive, program-based and integrated professional development plan for career executives and personnel." The government recognizes the need for mechanisms to enable it to make good on these expectations. One particularly daunting challenge is bringing the bureaucracy to the needed level of integrity, dedication and competence. Many things are being done. One of these initiatives is the implementation of the Public Management Development Program (PMDP), the National Government's Career Executives Service Development Program (NGCESDP), through RA 10155 or the General appropriations Act of 2012 which authorized the budget for the NGCESDP.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
15	Middle Managers Class Batch 22 - Residential Training	National Government Agencies	15-Sep-19	31-Mar-20	22,000,000.00	The Public Management Development Program (PMDP) is an intensive program that provides comprehensive and multi-modal learning opportunities for public managers. Its objective is to promote career advancement and promote stability in the bureaucracy by producing a corps of development-oriented, competent, dedicated and honest government middle managers. In the fulfillment of its objective, it offers two development courses, one of which is the Middle Managers Class (MMC). It is offered to high performing, high potential division and section chiefs with salary grade (SG) 18–24. The Curriculum for the MMC has two phases: The Residential Training Phase and the Capstone Project Implementation phase. This Project covers the Residential Training Phase which consists of a 5-month in-house training at the DAP Conference Center in Tagaytay City and an 11-day community immersion in a selected rural community.
16	Training and Mentoring of MBHTE Community Volunteers on Monitoring and Evaluation of Select School-based Indicators in the BARMM	The Palladium Group	01-Sep-19	31-Mar-20	2,407,237.50	This project seeks to a) design and conduct training workshops on basic monitoring and evaluation as well as data gathering and analysis to the MBHTE Community Volunteers; and b) review school assessment tools to be used by the MBHTE; and c) provide coaching and mentoring support to MBHTE Regional Coordination Team and the community volunteers as they are deployed to gather and validate data in seven areas/provinces in the BARMM (Cotabato City, Maguindanao, Lanao del Sur, Sulu, Basilan, Tawi-Tawi and North Cotabato).
17	2019 Customer Satisfaction Survey for the Laguna Lake Development Authority	Laguna Lake Development Authority	01-Oct-19	31-Mar-20	535,638.00	The project aims to aid LLDA in measuring the level of satisfaction of their customers on permits and licensing services, specifically: 1. Determine the overall satisfaction rating of LLDA on its service delivery attributes; 2. Determine the factors and relationships affecting the satisfaction of the customers; and 3. Identify opportunities for improvement to enhance the satisfaction of the customers.

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18	Technical Assistance on the Formulation of Department of Agriculture - Bureau of Agriculture and Fisheries Standards (DA-BAFS) Strategic Plan	Bureau of Agriculture and Fisheries Standards	16-Nov-19	30-Apr-20	1,339,285.71	The Bureau of Agriculture and Fisheries Standards (BAFS) under the Department of Agriculture was established in December 1997 as specifically provided for by Republic Act No. 8435 or the Agriculture and Fisheries Modernization Act of 1997. Its Section 30 (Declaration of Policy) states that all sectors involved in the production, processing, distribution and marketing of food and non-food agriculture and fishery products shall adhere to, and implement the use of product standards in order to ensure consumer safety and promote the competitiveness of these commodities. In 2016, the Bureau was independently assessed through the COMPETE: Advancing Philippine Competitiveness Project funded by the USAID. The assessment covered the institution's organizational structure, manpower and financial profiles as well as its legal mandates and status of its implementation. Several recommendations were provided to the Bureau particularly on strengthening its standards development process. With the expanded mandates and results of the assessment, BAFS aims to formulate a strategic plan that will serve as a guide for the Bureau in its activities and in setting its targets.
19	Executive Program for Smart City Initiatives	Makati City Government	25-Oct-18	30-Apr-20	17,857,142.86	Makati City, being a highly-urbanized LGU, intends to integrate breakthrough technology in its own systems, processes and development initiatives, to increase operational efficiency and improve both the quality of government services and citizen welfare. This is aligned with the City's mission to become the model of world-class local governance that provides for the well-being of its citizenry. In this context, the Development Academy of the Philippines' (DAP) Center for Governance will implement a capacity development program for the city government's key personnel who will take the lead in Makati City's smart urban development.

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20	Enhancing Regulatory Management in Agriculture and Fisheries: A Benchmarking Study	Philippine Council for Agriculture and Fisheries	01-May-18	31-May-20	8,928,571.43	The Development Academy of the Philippines will implement a benchmarking study on enhancing regulatory management in the A&F sectors. Benchmarking is a way of discovering what is the best performance being achieved – whether in a particular company, by a competitor or by an entirely different industry. This information can then be used to identify gaps in an organization’s processes in order to achieve a competitive advantage. For this study, the benchmarking would look at the good/best performance being achieved with regard to the regulatory management in the A&F sectors. The country or countries covered for the benchmarking include South Korea and/or Malaysia.
21	Center of Excellence on Public Sector Productivity 2019	Department of Budget and Management	01-Jan-19	30-Jun-20	29,011,000.00	A key strategy adopted by the Asian Productivity Organization to develop national productivity organizations like the DAP is establish centers of excellence (COE) in areas where NPOs possess unique strengths and expertise. According to APO, the best practices in the area of expertise of an NPO can be propagated and emulated by other NPOs. To date, APO has already designated two NPOs as COE. The SPRING of Singapore was designated as COE on Business Excellence in 2009. The China Productivity Center was chosen COE on Green Productivity in 2013. In 2014, the DAP submitted the Philippines bid to be the APO Center of Excellence on Public Sector Productivity to be able to showcase, get international recognition and further enrich its capacity and leadership in developing and implementing programs to raise efficiency, effectiveness, economy and ethics in the public sector
22	Conduct of a Full-blown Impact Assessment of the Agriculture and Fisheries Modernization Act (AFMA) Phase 1: Assessment of the Impact of AFMA in Luzon and Visayas Island Clusters	Philippine Council for Agriculture and Fisheries	25-Jun-19	30-Jun-20	8,035,714.29	In general, this FBIA should be able to evaluate the policies, plans, and programs under AFMA and its implementation. From this evaluation, the study should be able to generate policy recommendations to improve any further or future modernization programs that may be contemplated for the A&F sector.

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23	Master in Public Management major in Development and Security Batch 13	Armed Forces of the Philippines	01-Feb-19	30-Jun-20	6,900,000.00	The Master in Public Management major in Development and Security (MPM DevSec) and the Armed Forces of the Philippines Command and General Staff College (AFPCGSC) is a joint program of the Development Academy of the Philippines (DAP) and the Armed Forces of the Philippines (AFP) through the approval of the Department Circular Nr 5. It is crafted as a twinning program for the mandatory mid career course of AFP officers before they are promoted to "06" position. The intensive degree programs seek to build the competencies of future leaders within the overarching framework of development and security. The program believes that enduring peace and prosperity can be achieved only by melding and balancing the relevant and key substantive sub-fields of national security and national development into a focused, single-minded, and reasonably coherent whole.
24	Modernizing Government Regulations Program 2019 - Capacity Building Component, P3	Department of Budget and Management	01-Jan-19	30-Jun-20	8,750,000.00	The Modernizing Government Regulations (MGR) Program aims to contribute to the improvement of the competitiveness of the Philippines by examining existing regulations with the end goal of streamlining unnecessary rules and reducing compliance costs borne by government (from administering and enforcing regulations) and businesses. Crucial to the success of the MGR Program is to contribute to the strengthening of the institutional capacity of government regulatory bodies in creating, implementing, and managing regulations. It is with this goal in mind that the Capacity Building Component of the MGR Program is established. This component will focus on capacitating regulators to create smart regulations through the use of effective analytical tools and good regulatory practices.
25	MGR Program 2019 - Industry Regulatory Review Component, P2	Department of Budget and Management	01-Jan-19	30-Jun-20	10,731,000.00	The Modernizing Government Regulations (MGR) Program is a comprehensive national regulatory reform program being implemented by the Development Academy of the Philippines (DAP) in cooperation with the National Economic and Development Authority (NEDA). The MGR Program is among the different government initiatives that aim to improve the regulatory environment in the Philippines. It has four(4) components, one of which is the Industry Regulatory Review (Component 2).

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26	MGR Program 2019 - Program and Regulatory Management Information System Component, P1	Department of Budget and Management	01-Jan-19	30-Jun-20	2,823,000.00	The Modernizing Government Regulations (MGR) Program is a comprehensive national regulatory reform program being implemented by the Development Academy of the Philippines (DAP) in cooperation with the National Economic and Development Authority (NEDA). The MGR Program is among the different government initiatives that aim to improve the regulatory environment in the Philippines.
27	GQMP 2019: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the National Commission on Indigenous Peoples	National Commission on Indigenous Peoples	01-Mar-19	30-Jun-20	1,113,500.00	The NCIP seeks to continually improve the delivery of its services and transform its current management system to an ISO 9001:2015 certified QMS. In this regard, DAP will implement the project to assist NCIP in the development, implementation and evaluation of its QMS.
28	COE: Public Sector Productivity Innovation Laboratory 2019	National Government Agencies	01-Jan-19	30-Jun-20	3,600,000.00	The Philippine government has been facing challenges that potentially need new ideas to resolve the issues. Changing citizen expectations, policy challenges, global trends, fiscal pressure and technological changes are just some of the issues that should drive the government sector to extract and apply innovative ideas in its existing system. In most cases, many approaches have already been applied to resolve prevalent issues but a new idea has the potential to resolve them. Thus, it is high time to strengthen the implementation of the Public Sector Productivity Innovation Laboratory. Through the program, innovation thinking will be promoted and encouraged among government agencies. Innovation is the generation and application of new ideas. It is not simply coming up with ideas, but also integrating them with the existing system and processes, and monitoring the results.

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29	PMMP Middle Managers Class 20 - Capstone Project	National Government Agencies	01-May-19	30-Jun-20	4,000,000.00	The PMMP is the National Government's Career Executive Service Development Program which aims to produce a network of peak-performing, development-oriented, ethical and committed government executives and middle managers in the Philippine bureaucracy. It contributes to the achievement of the Philippine government's goal to promote people-centered, clean efficient and effective governance through strengthened institutions. The Capstone Project serves as an integrating re-entry project where the scholars draw from significant experiences and learnings in the various modules and activities of the PMMP to address agency or customer specific concerns and opportunities. Through the Capstone Project, each scholar creates a space that enables him/her to demonstrate the extent to which a) the concepts discussed in the program are internalized; b) the skills developed are mastered; and c) competencies appropriate and useful in the context of the workplace are applied.
30	Certificate Course in Geopolitics and International Relations	Public and Private	01-Jan-20	30-Jun-20	140,000.00	This course examines how the international relations and politics impact on the Philippine development and security agenda. The international order is going through major changes with scholars and analysts commenting that there is a return to geo-politics. International security and stability is becoming more complex and managing these should become top priority for security strategists. The most crucial region today is the wider Asia Pacific. This dynamic region is home to great powers and strategic relationships that create a complex security environment. Focus will be given to the Association of Southeast Asian Nations, the US Alliances in Asia, the rise of China, and the role of other regional states such as Japan, South Korea, Australia, and India.
31	A Stakeholders Mapping for the Public Utility Vehicle (PUV) Modernization Program	Department of Transportation	28-Jan-19	15-Jul-20	35,267,857.14	The mapping (survey) project was conceptualized and developed in response to DOTr's need to establish a systematic/organized and complete database containing the baseline profile of PUJ drivers and operators that they can easily access, manage and update as basis for programming of PUVMP initiatives. Said project will entail a survey (face-to-face) of the registered and consolidated PUJ operators and drivers that are identified in 29 routes in 7 regions, including those in NCR, Luzon, Vizayas and Mindanao.

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32	GAA: Development of Quality Management System Certifiable to ISO 9001:2015 for the Provincial Government of Davao de Oro	Provincial Government of Davao de Oro	10-Jul-19	30-Jul-20	5,000,000.00	Provision of Training and Technical guidance in establishing and maintaining a quality management system certifiable to ISO 9001:2015 for the Provincial Government of Compostela Valley
33	Reorganization of John Hay Management Corporation (JHMC Reorg)	John Hay Management Corporation	15-Nov-19	20-Aug-20	2,500,000.00	"Reorganization of the John Hay Management Corporation" (JHMC Reorg) is a technical assistance wherein the DAP-COD will design and facilitate a series of consultative and participative activities that will assist the JHMC in reviewing its organizational structure in order to produce a more rational table of organization and adequate staffing requirement.
34	GQMP 2019: Measuring Business Satisfaction and Institutionalizing Service Quality Standards for Frontline Government Services	Department of Budget and Management	01-Jan-19	31-Aug-20	19,119,000.00	A common set of service quality standards based on identified quality dimensions will provide a minimum guide that agencies could follow to improve their service delivery. In so doing, these identified standards will serve as a yardstick to measure/evaluate agencies performance in terms of provision of government frontline service. Most importantly, adoption of a common service quality standards enhances the whole of government approach pertaining to quality service, when a client transacts from one agency to another, s/he can expect the same level of quality service or even more but not lesser that what s/he expects. It is in this light that the Development Academy of the Philippines proposed to conduct this project entitled, "Measuring Business Satisfaction and Institutionalizing Service Quality Standards for Frontline Government Services" which aims to provide the basis for institutionalizing Service Quality Standards (SQS) for government agencies dealing with the business sector, one that shall steer the bureaucracy towards a customer-focused service delivery consciousness and culture of quality.

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35	PMDP - Middle Managers Class Batch 21 - Capstone Project	National Government Agencies	26-Jun-19	31-Aug-20	4,000,000.00	The Capstone Project is a separate module of the PMDP. It is an integrating activity where the PMDP scholar draws from his/her significant experiences and his/her learning in the various courses and activities of the curriculum of the PMDP to address agency- or customer-specific concerns and opportunities. Through this activity, each scholar creates a space that enables him/her to demonstrate the extent to which he/she has internalized the concepts discussed in the program, mastered the skills developed and applies these as competencies appropriate and useful to the context of his/her workplace. The Capstone gives the scholar the chance to formulate his/her strategies focused towards the achievement of pre-identified goals and objectives; to organize and to manage his/her project team either within his/her unit, inter-unit or inter-agency; to create and to implement a work plan that will deliver the desired results/outputs; to obtain the resources needed for implementation within the period set by the program and to evaluate this experience in light of his/her being a development manager.
36	LRA Revitalized: Training on Organizational Alignment and Cascade	Land Registration Authority	01-Jan-20	31-Aug-20	1,071,428.57	The importance of planning in any organization cannot be overemphasized. A company or institution's direction, goals, and targets are hinged on an effective and well thought of and processed plan. Management and employees are able to work in unity and same direction when the plan is communicated well and ownership of targets and outputs are agreed upon. The Land Registration Authority (LRA) has completed its strategic Planning through a three (3) day workshop in Tagaytay which was facilitated by the DAP. The baselines, targets, and initiatives were worked on through a series of meetings and consultations. "The purpose of the agency planning activities is to integrate the agency's mandated activities with the priorities of the Administration. The senior management of the agency, at the beginning of a new Administration, is expected to develop a Strategic Plan outlining the priorities of the agency for the life of the Administration. The Strategic Plan sets out the strategic priorities for the agency over a 5-6 year period."

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37	Executive Course on Setting the Tone for the First 100 Days on Legislative Governance for Senator Christopher Lawrence T. Go	Office of Senator Christopher Lawrence T. Go	01-Jul-19	30-Sep-20	993,440.89	Members of the Executive and Legislative Branches of Government do not only represent their constituents but more importantly, they play lead roles in defining change and development, and shaping the future of the nation. Indeed, anyone can be a public servant, but not everyone can be effective and ethical. Learning the intricacies of public institution, the magnitude of attendant responsibilities, the pace of the dynamics inherent in the position and the astuteness in decision-making may not be mastered in one or several instances. Truly, there is no substitute for actual experience and the diligence required during one's performance in office. In this regard, the Development Academy of the Philippines - Graduate School of Public Development and Management takes on the challenging task of assisting public officials in accelerating their learning processes and helping them "hit the ground running", i.e. possessing the essential knowledge and certain degree of familiarity of their new environment. Participants who have successfully attended the complete course hours and submitted the required final output will automatically receive Continuing Education Units, to be determined upon completion.
38	Master in Public Management (Remedial Readmission)	Various NGAs	20-May-18	30-Sep-20	188,160.00	The Master in Public Management (Remedial Readmission) is a program intended for the returning students of the previous MPM batches. This will enable them to take the necessary qualifications and requirements needed for the completion and conferment of the MPM degree.
39	Master in Public Management major in Development and Security Batch 14	Armed Forces of the Philippines	06-May-19	30-Sep-20	4,500,000.00	The Master in Public Management major in Development and Security (MPM DevSec) and the Armed Forces of the Philippines Command and General Staff College (AFPCGSC) is a joint program of the Development Academy of the Philippines (DAP) and the Armed Forces of the Philippines (AFP) through the approval of the Department Circular Nr 5. It is crafted as a twinning program for the mandatory mid career course of AFP officers before they are promoted to "06" position. The intensive degree programs seek to build the competencies of future leaders within the overarching framework of development and security. The program believes that enduring peace and prosperity can be achieved only by melding and balancing the relevant and key substantive sub-fields of national security and national development into a focused, single-minded, and reasonably coherent whole.

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40	Creating the Competency-Based Human Resource Management and Development (CBHRMD) Framework for the National Youth Commission (NYC)	National Youth Commission	01-Sep-19	31-Oct-20	2,678,571.43	The project is a Technical Assistance (TA) to aid the National Youth Commission (NYC) in developing a more strategic human resource system, and thereby enhance its capacity to effectively harness its own human resources in fulfilling its mandate and mission in light with the SK and LYDO, the Commission shall engage with the technical and professional services of another government agency in creating a Competency-Based Training Framework for the SK, LYDO and NYC.
41	Course on Basic Policy Process	Public Sector	10-Aug-20	06-Nov-20	418,720.40	In pursuit of the Academy's mission to enhance the capacities of government agencies to fulfill their mandates, the Center for Governance through the Policy Research Office will be offering a series of training designed to promote evidence-based decision making in the government. In particular, this training is designed to enable participants to appreciate the importance / significance of policies and policy development, and to articulate concepts, principles, and processes of policy analysis and development. Due to health and safety threats posed by the COVID-19 pandemic, the PRO will run this year's CBPP public offering online via google classroom.
42	Documentation on the Implementation of Forecast-based Financing in the Philippines	World Food Programme	24-Jan-20	30-Nov-20	6,382,138.00	The project will cover the ten partner provinces of WFP, where the Forecast-based Financing strategy has been introduced and piloted. The ten (10) provinces are Iloilo, Batangas, Laguna, Misamis Oriental, Sorsogon, Cagayan, Benguet, Maguindanao, Davao Oriental, and Compostela Valley. DAP shall use a knowledge management framework for the identification, categorizing, processing and initial analysis of data. But since this is a review of an organizational programming, the application of the Results Chain Model or Framework shall be resorted to cull out important lessons in project or program management. It is anchored on the Logical framework of the Forecast-based Financing Project that defines the INPUT-PROCESS-OUTPUT-OUTCOME elements (Figure 2). The task is to identify and assess the inputs, process/activities, outputs and outcomes as defined in the logical framework and as actually implemented in the ten partner provinces. This is to check, how much has been achieved in the different parameters, some of which are within an organization's control.

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43	Workshop on Agricultural Transformation for Food Security	APO/DAP/Government and Private Institution	16-Aug-20	15-Dec-20	900,000.00	The project aims to examine emerging issues and opportunities for both the public and private sectors in steering agricultural transformation, benchmark against successful examples from other countries and translate the results into policy options and approaches in revitalizing the role of agriculture. The workshop will consist of interactive sessions, presentations from experts, sharing of country papers, and group exercises.
44	Priming Series on Industry 4.0 and Emerging Trends	Department of Budget and Management	15-Jul-19	15-Dec-20	33,200,000.00	The training program aims to enhance the capability of key government agencies and actors to assist MSMEs in adopting their operations in the Industry 4.0 environment. Specifically, it will enable the participants to: 1. Appreciate the latest updates, trends and requirements for Industry 4.0; 2. Learn best practices, working models and applications of Industry 4.0 initiatives; 3. Understand Industry 4.0 maturity/readiness assessment; and, 4. Learn to develop new government solutions and initiatives for MSMEs.
45	2020 Course on Basic Monitoring and Evaluation Batch 1	Various NGAs	20-Sep-20	20-Dec-20	428,571.43	The course aims to equip government employees with necessary skills and knowledge on monitoring and evaluation of programs and projects. It will enable participants to perform quantitative assessment of their programs and projects using various tools.
46	APO Workshop on Developing Public Sector Productivity Specialists (International) 2020	Department of Budget and Management	03-Feb-20	29-Dec-20	3,600,000.00	The Development of Public-sector Productivity Specialist (APO Certified Public Sector Productivity Specialist) project is a training course that teaches public-sector personnel the knowledge, skills, and attitudes needed to improve the productivity of their respective organizations. Throughout the project, the participants will undergo lectures, simulations, group discussions, and site visits to learn the various concepts, strategies, and tools in public-sector productivity.
47	Development of Public Sector Productivity Specialists Foundation Course	Department of Budget and Management	02-Jan-20	29-Dec-20	6,300,000.00	The DPSPS Foundation Course comprises online lectures and exercises on public-sector productivity concepts, principles, and basic tools and techniques. The modules will also cover issues and trends affecting the productivity of the Philippine public-sector.
48	APO Conference on Smart Public Service Delivery	Department of Budget and Management	02-Jan-20	29-Dec-20	3,600,000.00	This conference aims to assess and learn the best practices of smart public-sector service delivery digitization, discuss the ongoing changes in services provided by the public sector including their nature and scope, and develop recommendations to improve smart public sectors in APO member countries.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
49	TOT on Government Digital Services for Public Sector Productivity	Department of Budget and Management	01-Apr-20	29-Dec-20	3,600,000.00	This project aims to introduce the concept of government digital services to increase the effectiveness and efficiency in meeting public needs. It will tackle e-government systems that promote quality governance and innovation as well as recent advances in digital services and their implications on how the public sector can contribute to social and economic development.
50	GQMP: Transforming Public Service Delivery through 5S Good Housekeeping (2020)	Department of Budget and Management	23-Mar-20	29-Dec-20	8,000,000.00	The project aims to institutionalize 5S Program that shall steer the bureaucracy towards a citizen-centered service delivery consciousness and culture of quality. It also intends to improve the productivity and quality of the interested public sector organizations through the elimination of various organizational wastes, prevention of errors, work simplification, development and implementation of workplace standards, and other related activities that 5S will have impact upon. Specifically, it seeks to provide an opportunity for the selected agencies to: A. Acquire knowledge on the concepts and principles of 5S; B. Gain an understanding and appreciation on the applications and benefits of 5S to the organization; C. Build the capabilities in implementing, evaluating, promoting and sustaining the 5S initiative; D. Develop draft Quality Workplace Standard for Higher Education Sector and National Line Agencies; and, E. Demonstrate concrete improvements in the delivery of agency services.
51	GQMP 2019: Impact Assessment of ISO 9001:2015 Certification in Government Agencies	Department of Budget and Management	15-May-19	30-Dec-20	1,200,000.00	Executive Order No. 605, Institutionalizing the Structure, Mechanisms, and Standards to Implement the Government Quality Management Program, was issued to effect improvement in public sector performance by ensuring the consistency of products and services through quality processes. In addition to this, guidelines on the grant of performance-based bonus also required QMS implementation and certification was also required as part of the good governance conditions. These enjoined government organizations to implement QMS and obtain ISO 9001:2015 certification. After years of implementation of the above-cited improvement initiatives in the government, assessment of the impact of ISO 9001 on government organizations is in order.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
52	Capability Building on the Philippine Quality Award 2020	Various NGAs	15-Jan-20	30-Dec-20	1,339,285.71	The Philippine Quality Award (PQA) is the highest recognition being given to organizations with exemplary performance. The PQA Program is a global competitiveness template that aims to encourage and engage organizations to strive for and attain performance excellence. The project aims to help the government's call for public sector to deliver a more responsible and citizen-centric public sector delivery. There is a need to heighten awareness and build individual and organizational capabilities of public sector agencies to adopt the PQA Framework for superior results. The project will involve implementation of in-house and public course offerings of the PQA Application Development Course to various public sector agencies. Also included in the program is the administration of the PQA Award Process, as well other capability-building efforts on the PQA.
53	PDC Advocacy of Productivity and Quality Improvement Approaches (2020)	APO/DAP/Government and Private Institution	01-Jul-20	30-Dec-20	500,000.00	To support the Academy's thrust, the Productivity and Development Center (PDC) is the forerunner in propagating awareness on the importance of productivity and quality tools, techniques, and programs to attain holistic and integrated improvement in the individual, organizational and societal levels. The main function of the Advocacy and Institutional Development Office (AIDO) of the Productivity and Development Center (PDC) is to undertake broad based advocacy, institutional linkage development and institutionalization of Productivity and Quality (P&Q) systems and programs. As such, AIDO as part of its advocacy, promotes relevant P&Q improvement approaches and management system by capacitating and assisting national government agencies, other executive offices, state universities and colleges, government-owned and controlled corporations, government financial institutions, local government units, and local water districts on their journey towards attaining ISO 9001:2015 certification.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
54	Technical Assistance on the Development of ISO 9001:2015 Quality Management System Documentation and Implementation and Enhancement of Laboratory Testing and Calibration Services for Accreditation to ISO/IEC 17025:2017 for the Energy Regulatory Commission	Energy Regulatory Commission	08-Jan-20	30-Dec-20	790,000.00	The project aims to facilitate the establishment of and implementation of ISO 9001:2015 QMS aligned with ISO/IEC 17025:2017 requirements for the ERC covering its operational, management, and support processes at the ERC main office in Pasig City. Specifically, it shall: a) Enhance the understanding and appreciation of ERC's officers and staff on the principles and requirements of ISO 9001:2015 and ISO/IEC 17025:2017; b) Develop the capabilities of key officers and staff of the ERC in preparing for and implementation of the QMS certifiable to ISO 9001:2015 and accreditation to ISO/IEC 17025:2017; and, c) Prepare the documentation requirements for ISO 9001:2015 certification and ISO/IEC 17025:2017 accreditation.
55	GQMP:Transforming Public Service Delivery through 5S Phase II	National Government Agencies	01-Apr-19	30-Dec-20	6,210,000.00	The project aims to improve the productivity and quality of the interested public sector organizations through the elimination of various organizational wastes, prevention of errors, work simplification, development and implementation of workplace standards, and other related activities that 5S Good Housekeeping will have impact upon. It also seeks to institutionalize 5S Good Housekeeping that shall steer the bureaucracy towards a citizen-centered service delivery consciousness and culture of quality. Specifically, it seeks to provide an opportunity for the selected agencies to: A. Acquire knowledge on the concepts and principles of 5S Good Housekeeping; B. Gain an understanding and appreciation on the applications and benefits of 5S to the organization; C. Build the capabilities in implementing, evaluating, promoting and sustaining the 5S initiative; and, D. Demonstrate concrete improvements in the delivery of agency services.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
56	GQMP 2020: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Credit Information Corporation	Credit Information Corporation	01-Mar-20	31-Dec-20	1,415,000.00	Aligning an organization's planning, service, and support operations to ISO 9001 International Standard is one reliable approach in establishing a QMS. This methodology provides a clear perspective of the quality system requirements and the areas of control to ensure consistency in the quality of services and continuous process improvement intended to generate approaches to improve citizen satisfaction. The Credit Information Corporation (CIC) is mandated by Republic Act No. 9510 to provide, receive and consolidate basic credit data, act as a central registry or central repository of credit information, and provide access to reliable standardized information on credit history and financial condition of borrowers. In line with its mission to efficiently and effectively collect and provide accurate credit data through a reliable and comprehensive centralized credit information system, using state-of-the-art technology and facilities, thereby contributing improved access to credit, the CIC seeks to continually improve the delivery of its services and transform its current management system to an ISO 9001:2015 certified QMS. The CIC signified its interest and commitment, and was selected to become one of the GQMP Beneficiary Agencies that will receive technical assistance from the DAP for the establishment of a QMS certifiable to ISO 9001:2015 standard. In this regard, the Academy is implementing the project entitled, "Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Credit Information Corporation."
57	2020 Capability Building on Innovative Leadership for Legislative Staff	Department of Budget and Management	01-Mar-20	31-Dec-20	24,887,700.00	As a general objective, the capability building program seeks to capacitate senior leaders, managers and technical legislative staff of both the Senate and House of Representatives in leadership, management and technical skills. At the end of this program, participants should be able to: 1. Gain and/or deepen their understanding of management and leadership positions; 2. Realize what it takes to be an effective leader; 3. Gain wider perspective on socio-political and economic trends and innovations; 4. Hone their technical skills; and, 5. Realize new strategies and best practices relevant to their work from a model country.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
58	Capability Building on Innovative Leadership for Legislative Staff	Department of Budget and Management	01-May-19	31-Dec-20	99,648,000.00	As a general objective, the capability building program seeks to capacitate senior leaders, managers and technical legislative staff of both the Senate and House of Representatives in leadership, management and technical skills. At the end of this program, participants should be able to: 1. Gain and/or deepen their understanding of management and leadership positions; 2. Realize what it takes to be an effective leader; 3. Gain wider perspective on socio-political and economic trends and innovations; 4. Hone their technical skills; and, 5. Realize new strategies and best practices relevant to their work from a model country.
59	COE - Knowledge Bank Component (2020)	Department of Budget and Management	01-Jan-20	31-Dec-20	4,500,000.00	As the knowledge hub on public sector productivity, we aim to provide organizations and individuals access to information relevant to their work. The PSP Knowledge Bank serves as repository and online library of pertinent data, information, materials and references on public sector productivity. It will accumulate, codify and publicly disseminate PSP knowledge products derived from APO projects e.g. Best practice manual, P & Q tool box, etc., contributions from NPOs and relevant published materials of international organizations doing research/studies related to public sector productivity. Included in the knowledge resource is a database on local and international experts on public sector productivity who could be tapped by APO member countries.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
60	Research Programs of the Graduate School of Public and Development Management	National Government Agencies	01-Jan-20	31-Dec-20	19,500,000.00	By virtue of Republic Act No. 11465 signed by President Rodrigo R. Duterte on January 6, 2020, the Graduate School of Public and Development Management (GSPDM) was granted an amount of PhP 30,000,000.00 to be utilized for its various research programs for the year 2020. However, 35% of the budget was contributed to the Bayanihan to Heal as One Act. Hence, the remaining budget is now in the amount of PhP 19,500,000. GSPDM's Research Agenda is anchored on Sustainable Development Goals, Philippine Development Plan, and AmBisyon Natin 2040. Its research programs focus on two areas: 1. research and publication; and 2. research capacity building in the form of local and international conferences, forum, lectures and short courses. However, the capacity building activities were affected by the COVID-19 Pandemic and the budget cut. Cascading activities will be migrated online to suit the new normal. Implementation of the program was also affected by the delayed approval of the release of budget which is a CI.
61	Research on Sustainable Development Goals and Futures Thinking	National Government Agencies	01-Jan-20	31-Dec-20	4,550,000.00	By virtue of Republic Act No. 11465 signed by President Rodrigo R. Duterte on January 6, 2020, the Graduate School of Public and Development Management (GSPDM) was granted an amount of PhP 7,000,000.00 to be utilized for its Research on Sustainable Development Goals and Futures Thinking for the year 2020. However, 35% of the budget was contributed to the Bayanihan to Heal as One Act. Hence, the remaining budget is now in the amount of PhP 4,550,000. GSPDM's Research Agenda is anchored on Sustainable Development Goals, Philippine Development Plan, and AmBisyon Natin 2040. Its research programs focus on two areas: 1. research and publication; and 2. research capacity building in the form of local and international conferences, forum, lectures and short courses. However, the capacity building activities were affected by the COVID-19 Pandemic and the budget cut. Cascading activities will be migrated online to suit the new normal. Implementation of the program was also affected by the delayed approval of the release of budget which is a CI.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
62	Conduct of an Objective, Fact-finding and Science-based Review of the Performance of the Existing Mining Operations- Batch 2 (Project Management Fee)	Department of Finance and Department of Environment and Natural Resources	01-Sep-19	31-Dec-20	1,168,224.11	Executive Order (EO) No. 791 was issued in 2012 to institutionalize and implement reforms in the Philippine mining sector. To carry-out, this mandate, the Mining Industry Coordinating Council (MICC), mainly composed of the member-agencies of the Climate Change Adaptation and Mitigation and the Economic Development Cabinet Clusters, was created. Among the functions of the Council in the conduct of an assessment and review of all mining operations in relation to their compliance with existing mining laws, rules, and regulations. The review function of the Council includes those on existing mining laws/rules/regulations to determine their continued efficacy and relevance.
63	Food Terminal Inc. 2.0 Reinvent: Component 3	Food Terminal Incorporated	25-Nov-19	31-Dec-20	8,280,000.00	Food Terminal Inc. 2.0 Reinvent: Component 3: "FTI Reborn" will deal with developing the required infrastructure that will support the strategic direction and to fully effect the transition. This includes the different organizational and human resource development requirements of the corporation to achieve the plans and targets to be set for the immediate future. It also includes piloting the new business models that will be approved and adopted by the FTI's top management and Board of Directors. This will have 3 key components areas: (1) Organizational Development which includes the streamlining of business processes, the formulation of a new organizational and compensation structure, the identification of critical staffing with appropriate deployment plans, and development of competency models; (2) New Business Development which will focus on the pre-feasibility and piloting of the models and (3) Strategic Management which will look at the FTIs mandate and develop the long term thrusts and directions of the agency including developing strategic business directions vis the support it has to deliver to the National Government.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
64	Capability Building on Innovative Leadership for the League of Provinces of the Philippines	Department of Budget and Management	01-Oct-19	31-Dec-20	15,000,000.00	Governors play an indispensable role in the promotion of progress in the political and economic spheres of the country. By virtue of the Local Government Code of 1991, they have been mandated to exercise powers and perform duties and functions that are essential in promoting the general welfare of their localities and their constituents. This devolution of power brought with it the expectation that governors, as provincial chief executives, will use their authority in leading their communities towards development vis-a-vis the emerging trends in governance brought about by various circumstances such as new technology and the possible shift in governmental systems. There emerging trends and issues in governance made it imperative to build capacities for governors that will enhance their skills necessary to cope with the challenges of progressive transition. These skills will allow them to steer their provincial governments to make sustainable changes that will enable them to thrive in the new era of government - one that is viable, high-performing and financially sustainable. This commitment towards custodial stewardship is, therefore timely, in light of the rapidly shifting local and national circumstances.
65	Full-blown Impact Assessment of the Agriculture and Fisheries Modernization Act Phase 2: Assessment of the Impact of AFMA in Visayas and Mindanao	Philippine Council for Agriculture and Fisheries	01-Jul-20	31-Dec-20	5,357,142.86	In 2019, the DAP and PCAF entered into an agreement to conduct a full-blown impact assessment of the Agriculture and Fisheries Modernization Act (AFMA) covering all the regions in Luzon and 1 region in Visayas. To continue and product the overall assessment of the AFMA and cover selected areas in Visayas and Mindanao, the AFMA Phase 2 was proposed. The AFMA Phase 2 project should be able to evaluate the policies, plans and programs under AFMA and its implementation covering the period of 2015-2019. From this evaluation the study should be able to generate policy recommendations to improve any further modernization programs that may be considered for the A&F sector. AFMA Phase 2 shall cover selected areas in Visyas and Mindanao.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
66	Education and Training Capability-Building Seminar for Local Government Leaders	Department of Budget and Management	30-Mar-20	31-Dec-20	8,950,000.00	<p>In almost three decades since the Local Government Code was enacted into a law, the provinces, including the component cities and municipalities within their territorial jurisdictions, were confronted with various challenges as they exercise their local autonomy. Their devolved functions, while putting them in a better position to address local poverty and other concerns, also demand for greater responsibility and accountability especially on their leaders. Local government leaders use their authority to lead their communities towards development vis-a-vis the trends and opportunities in various areas of governance. Their critical role in steering innovative and effective solutions are especially evident in crisis situations that demand prompt government response and smooth intergovernmental relations to protect the needs and interests of people that they are bound to serve. It has therefore become inevitable for local chief executives, legislators and functionaries to further build their capabilities as leaders and key players of good governance, and become more responsive, relevant and adaptive to the evolving and ever changing environment. It is for this reason that the Development Academy of the Philippines (DAP) through its Center for Governance, will implement the Education and Training Capability Building Seminar (ETCBS) for Local Government Leaders to provide a venue to discuss issues affecting local governments, support and collaborate for solutions, and share good practices and initiatives.</p>

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
67	Strengthening NGA Transition Planning for Further Devolution	Department of Budget and Management	14-Jan-20	31-Dec-20	3,000,000.00	In light of the Supreme Court ruling in favor of the Mandanas-Garcia petition, which lobbies for the expansion of the base used for computing LGU internal revenue allotment, a pivotal shift on fiscal policy is expected to occur by 2022. The LGUs' share on national revenue is estimated to increase exponentially. This transfer of budget from national to local shall entail further devolution of basic programs and services, such as healthcare, education, and social welfare, which are presently being carried out by the national government. The Department of Budget Management (DBM) has initially identified 16 government agencies which will be affected by the ruling. In view of this, it is expected that there will be changes in the roles and interventions being undertaken by the national government, calling for greater supervision and more stringent policy direction. Hence, all concerned agencies are tasked to prepare their respective Devolution Transition Plan. It is in this context that the Academy seeks to provide technical assistance to NGAs through the development of training modules, workshop materials, and NGA readiness assessment tool to facilitate preparation of their respective Devolution Transition Plan.
68	PMDP Monitoring and Evaluation for 2020	National Government Agencies	06-Jan-20	31-Dec-20	14,200,000.00	Information requirements of various stakeholders on Program implementation and impact should be regularly provided so as to aid in enhancing the Program to better serve our clients, thus, the adoption of a framework for monitoring and evaluation for the PMDP.
69	2020 Compendium on Innovation and Productivity Initiatives in the Public Sector	Department of Budget and Management	01-Jan-20	31-Dec-20	1,050,000.00	One of the four components of the Development Academy of Philippines' (DAP) initiative as the Asian Productivity Organization (APO) Center of Excellence on Public Sector Productivity (COEPSP) is the Research Program focusing on productivity innovations, best practices, assessments of productivity performance, and the adaptation and examining effectiveness of productivity tools and technologies in the public sector. Compendium will catalogue innovation and productivity initiatives of different public sector in the Philippines that reshaped and improved the method and manner of the delivery of public services through the development of human capital, reengineering and reinvention of processes, and rethinking of institutional structures.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
70	Philippine Reclamation Authority's Individual Strategic Engagement (PRAISE) Development and Activation	Philippine Reclamation Authority	06-May-19	31-Dec-20	6,964,285.71	PRAISE is a strategic talent development and engagement program that intends to fully install PRA's competency framework into the agency's HR systems.
71	Recruitment and Admissions 2020	National Government Agencies	01-Jan-20	31-Dec-20	6,000,000.00	Recruitment and Admissions is tasked to recruit potential nominees to PMDP from various agencies, administer the screening of PMDP nominations and to make recommendations for acceptance based on screening results.
72	Review of Policies on Agricultural Land Use Conversion and Reclassification	Philippine Council for Agriculture and Fisheries	01-Sep-19	31-Dec-20	2,194,802.84	Several legislations concerning land use reclassification and conversion were already passed such as: a) R.A. 6657 or the Comprehensive Agrarian Reform Law (CARP); b) R.A. 7916 or Special Economic Zone Act; c) R.A. 7160 or Local Government Code of 1991; d) R.A. 8435 or the Agricultural and Fisheries Modernization Act (AFMA); e) DA Administrative Order No. 01, Series of 2017: Guidelines on the Issuance of Certification for Land Use Reclassification; f) DAR Administrative Order No. 01, Series of 2002: Comprehensive Rules on Land Use Conversion; and g) R. A. 9700 of the Comprehensive Agrarian Reform Program Extension with Reforms (CARPER). However, most of the laws need to be reviewed and evaluated. While the enactment of a National Land Use Act (NLUA) addresses concerns on proper allocation and agricultural sustainability goals, the proposed bill is still pending in the Congress.
73	GQMP 2020: Expansion of the ISO 9001:2015-Certified Quality Management System of the Parole and Probation Administration	Parole and Probation Administration	02-Mar-20	31-Dec-20	1,785,000.00	The Academy is implementing the project entitled, "Expansion of the ISO 9001:2015-Certified Quality Management System of the Parole and Probation Administration," to cascade the QMS in all of its RPPOs and Provincial/City PPOs, and maximize the benefits of QMS by exhibiting significant improvements in its processes and services covering the provision of investigation, supervision, and rehabilitation services for parolees and probationers.
74	MGR Program 2020 - Advocacy and Public Consultation Component, P4	Department of Budget and Management	01-Jan-20	31-Dec-20	5,690,000.00	The Advocacy and Public Consultation Component of the MGR Program continuously engages both the industry and government sector in raising awareness on the need for regulatory environment improvement in the country. It allows the DAP to obtain information about the pressing issues faced by the stakeholders in dealing with problematic regulations and its unnecessary requirements and processes.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
75	Capability-Building on Innovative Leadership and Legislation (CBILL) for the Province of Antique	Department of Budget and Management	01-Jul-19	31-Dec-20	11,000,000.00	The Capability-Building on Innovative Leadership and Legislation (CBILL) Program for the Province of Antique is designed to enhance and develop the competencies of the officials of the Province of Antique and its 18 municipalities relative to their mandate and function as chief executives and legislators.
76	Middle Managers Class - Batch 22 Capstone Project	National Government Agencies	26-Oct-19	31-Dec-20	4,000,000.00	The Capstone Project is a separate module of the PMDP. It is an integrating activity where the PMDP scholar draws from his/her significant experiences and his/her learning in the various courses and activities of the curriculum of the PMDP to address agency- or customer-specific concerns and opportunities. Through this activity, each scholar creates a space that enables him/her to demonstrate the extent to which he/she has internalized the concepts discussed in the program, mastered the skills developed and applies these as competencies appropriate and useful to the context of his/her workplace. The Capstone gives the scholar the chance to formulate his/her strategies focused towards the achievement of pre-identified goals and objectives; to organize and to manage his/her project team either within his/her unit, inter-unit or inter-agency; to create and to implement a work plan that will deliver the desired results/outputs; to obtain the resources needed for implementation within the period set by the program and to evaluate this experience in light of his/her being a development manager.
77	GAA - COE: Public Sector Productivity Webinar Series 2020	Department of Budget and Management	01-Jan-20	31-Dec-20	1,000,000.00	The Center of Excellence on Public-sector Productivity (COE-PSP) has four components, one of which is Capability Development. This component provides a range of face-to-face and online training and other learning solutions to develop new capabilities and hone competencies on productivity methods, tools and techniques, as applied in the public-sector to develop a critical mass of productivity professionals. The COE-PSP Webinars is a Capability Development initiative which serves as an platform for understanding the latest issues of interest both locally and globally. It focuses on topics related adapting to the "New Normal" for public-sector Productivity.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
78	Certificate Course on Futures Thinking	Public and Private	17-Aug-20	31-Dec-20	285,000.00	The Certificate Course on Futures Thinking (CC-FT) will introduce the praxis of Futures Thinking, an equal take on theory and practice towards futures intelligence and futures literacy. Looking through the FT lens, it aims to relate futures as an asset, tool and resource. Moreover, the course will delve into the use of the futures concept to anticipate better outcomes and transform today.
79	GQMP 2020: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the City Government of Mandaluyong	City Government of Mandaluyong	02-Mar-20	31-Dec-20	1,415,000.00	The CG of Mandaluyong signified its interest and commitment, and was selected to become one of the GQMP Beneficiary Agencies that will receive technical assistance from the DAP for the establishment of a QMS certifiable to ISO 9001:2015 standard. In this regard, the Academy is implementing the project entitled, "Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the City Government of Mandaluyong."
80	Certificate Course in National and International Security	Public and Private	21-Jul-20	31-Dec-20	100,000.00	The course aims to deepen the student's understanding of the current security issues faced by the country today. It is designed to provide a rich learning experience in an intellectually stimulating environment where students can sharpen their leadership and decision-making skills. The various topics will be delivered by a dynamic mix of academics and practitioners through a series of intensive sessions consisting of interactive lectures, problem-solving exercises and small group discussions.
81	Curriculum Enhancement and Knowledge Management Project for 2020	National Government Agencies	06-Jan-20	31-Dec-20	3,800,000.00	The Curriculum Enhancement and Knowledge Management Project ensures the adequacy and effectiveness of the PMDP Curriculum in achieving the intended learning and program outcomes. It is also responsible for the program's technical writing and research-related activities. Concurrently, this project manages all of PMDP's knowledge resources such as databases of scholars, faculty, and materials.
82	Future Center and Innovation Laboratory (2020)	Department of Budget and Management	01-Jan-20	31-Dec-20	4,500,000.00	The DAP Future Center and Innovation Laboratory is a neutral/open ground for government agencies and stakeholders to address critical and emerging developmental issues through collaborative and experimental actions towards public sector innovation. It will inspire people to discover their gifts, harness talents, and encourage creativity.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
83	Executive Course on Leadership, Innovation, Communication and Knowledge Management (CLICK)	Public and Private	03-Sep-20	31-Dec-20	325,000.00	The Executive Course on Leadership, Innovation, Communication, and Knowledge Management is a joint offering of four partners—the DAP, NUCESO, Aboitiz Equity Ventures, Inc., and Union Bank. It is intended for Career Executive Officers and senior government officials to reinforce existing and provide an overview of new competencies that they will need to better cope with the demands of the changing workplace. The program will have its first run in October 2020 for select government officials who will meet the criteria set by the program partners.
84	Executive Course on Public Management Research	Public and Private	17-Feb-20	31-Dec-20	300,000.00	The Executive Course on Public Management Research is under the capacity building component of GSPDM's Research Programs. It includes three different tracks, each with a specific focus area, and will culminate through a research colloquium. These tracks are as follows: • Track 1: Foundations of Public Management Research • Track 2: Public Management Research Design • Track 3: Mentoring and Coaching in Writing a Research Study • Public Management Research Colloquium The Executive Course is open to interested students from both the public and private sectors.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
85	COE-PSP 2020: Government Best Practice Recognition	National Government Agencies	15-Apr-20	31-Dec-20	900,000.00	<p>The GBPR is annually conducted by the Academy to recognize successful and validated practices demonstrated by public sector organizations, complementing the initiatives of Public Sector Productivity Innovation Laboratory (PSP-InnoLab) under the Government Quality Management Program (GQMP). As the platform for knowledge sharing, the GBPR supports the knowledge management efforts of the Center of Excellence for Public Sector Productivity (COE-PSP). The GBPR directly serves as a resource for information for the publicly accessible online repository COE-PSP Knowledge Bank, which is currently being hosted and managed by the Academy. In 2020, the project will build on the experience and learning from its past implementation to broaden the effectiveness of GBPR for disseminating information on public sector best practice . Building on the results of the conduct of GBPR 2019 Best Practice Forum, GBPR 2020 will level up its work from primarily a platform for knowledge sharing to a catalyst for best practice benchmarking and lead public sector organizations into communities of practice (CoPs). It was observed that agencies have informally talked to each other to benchmark on each others best practices in the activities of GBPR 2019. The GBPR 2020 envisions to improve the capability of agencies on benchmarking on each other through the introduction of Best Practice Benchmarking Training.</p>

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
86	GQMP 2020: Government Best Practice Recognition	Department of Budget and Management	01-Mar-20	31-Dec-20	850,000.00	<p>The Government Best Practice Recognition (GBPR) is one of the Business Excellence (BE) programs for the public sector along with Philippine Quality Award (PQA) and the Government Excellence Class. It is an initiative of the Development Academy of the Philippines (DAP) to promote and showcase outstanding and innovative practices demonstrated by public sector organizations. The year 2015 marked the pilot implementation of the Government Best Practice Recognition (GBPR). Formerly known as Government Best Practice Competition (GBPC), it was the Academy's response to the rising call for public sector organizations to further enhance the quality of service delivery. Since its inception, a total of eighteen (18) entries have already been chosen and recognized. This year, the GBPR intends to reach more agencies to share their best practices and be recognized. It will be implemented as a component activity of the Government Quality Management Program (GQMP), a national government-funded program that promotes quality improvement in the public sector. The goal of the GQMP is to ensure the consistency of products and services through quality processes that can be achieved through an effective Quality Management System (QMS). This award initiative believes that best practices are the building blocks for quality improvement and the solution formula in the attainment of organizational outcomes – relevant policies, quality service and organizational effectiveness. Best practices may be treated only as small victories but these can create big impact and significant change on how public sector organizations deliver the services, as they grow, mature and scale up over a period of time.</p>

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
87	COE-PSP: Government Best Practice Recognition 2019	Department of Budget and Management	01-Apr-19	31-Dec-20	1,000,000.00	<p>The Government Best Practice Recognition (GBPR) is one of the Business Excellence (BE) programs for the public sector along with Philippine Quality Award (PQA) and the Government Excellence Class. It is an initiative of the Development Academy of the Philippines (DAP) to promote and showcase outstanding and innovative practices demonstrated by the public sector organizations. Previously known as Government Best Practice Competition (GBPC), the initiative was first implemented by the Academy in line with the conduct of the 4th international Best Practice Competition (IBPC) in 2015. Since its inception, a total of eighteen (18) entries have already been chosen and recognized. In the year 2019, the Academy's Center of Excellence - Public Sector Productivity (COE-PSP) aligned the amount of One Million Pesos (PHP 1,000,000.00) to the GBPR Project Team to expand the Project's initiative in fostering innovation and futures thinking in the public sector by supporting efforts to promote best practice benchmarking in the public sector; and in widening access to quality PSP resource. With the additional budget, the GBPR Project Team shall work collaboratively with the COE-PSP to populate the COE-PSP Knowledge Bank with GBPR entries, and to increase efforts in social media promotion of GBPR and COE-PSP. Furthermore, the Project shall host three Regional Best Practice Fora for Public Sector, to feature "Best Practice Benchmarking" as a tool for performance excellence in the Public Sector, GBPR 2019 presentations and awarding ceremonies, and Government Excellence Class.</p>

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
88	GQMP 2020: Promotion of Relevant Quality and Productivity Improvement Approaches	Department of Budget and Management	01-Jul-20	31-Dec-20	3,000,000.00	The Government Quality Management Program (GQMP) envisions taking a great leap in its priorities by leveling up its quality improvement initiatives and focusing on enhancing citizen satisfaction by 2022. Further, the GQMP aims to improve citizen satisfaction driven by government-wide quality improvement. It shall build capacities in fostering quality across public sector organizations. As part of the GQMP advocacy to promote quality improvement, particularly to foster innovation in improving public service delivery, a series of introductory courses and a virtual forum will be implemented. Also, the materials for the GQMC Special Award shall be developed. These activities aim to continue the promotion of new trends in productivity and quality improvement solutions and management system standards of related technologies to help innovate and improve public services, and level-up the quality management system. Specifically, a series of introductory courses will be implemented using online modalities. In this regard, the PDC-Advocacy and Institutional Development Office (AIDO) in partnership with the GQMP shall be implementing the project entitled, "GQMP 2020: Promotion of Relevant Quality and Productivity Improvement Approaches." The theme is Smarter QMS! Fostering QMS Innovation in Public Service Delivery.
89	GQMP 2019: Development of Generic QMS Manuals	National Government Agencies	01-Jan-19	31-Dec-20	1,332,000.00	The Government Quality Management Program (GQMP) was created to ensure wider adoption of quality management system across public sector organizations. As part of its commitment to provide advocacy and capability-building interventions to public sector organizations, the Development Academy of the Philippines (DAP) aims to develop and publish manuals that provides guidance to public sector organizations in developing their QMS documented information.
90	GQMP 2020: Development of QMS Generic Manuals	Various Local Government Units	01-Jan-20	31-Dec-20	1,500,000.00	The Government Quality Management Program (GQMP) was created to ensure wider adoption of quality management system across public sector organizations. As part of its commitment to provide advocacy and capability-building interventions to public sector organizations, the Development Academy of the Philippines (DAP) aims to develop and publish manuals that provide guidance to public sector organizations in developing their QMS documented information.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
91	Master In Public Management Major In Health Systems And Development Regular Batch 4	Department of Health	01-Jan-20	31-Dec-20	4,839,000.00	The Master in Public Management major in Health Systems and Development (MPM-HSD) is a 39-unit interdisciplinary graduate program for health sector practitioners and professionals. It incorporates the Academy's distinctive features of combining both theoretical and practical cum functional competencies, as well as building stewardship values. Program graduates are envisioned to be health systems reform implementers and rural health development managers who will serve as change catalysts in their respective areas. MPM-HSD uses and includes adult and experiential-based learning, interactive sessions with experts and practitioners, field exposures, and an action-oriented thesis scheme that combines scientific research with program development and implementation. Its major learning areas involve strengthening scientific and technical knowledge and skills on one hand and developing personal and managerial efficacy on the other hand. MPM-HSD covers research, planning and implementation of programs on health sector reform and other related activities. Students are honed on scientific as well as managerial approaches and tools for pursuing reforms, innovations, and proposing strategic solutions to problems and concerns in the health sector.
92	MGR Program 2020 - Regulatory Review Component, P2	Department of Budget and Management	01-Jan-20	31-Dec-20	11,943,000.00	The Modernizing Government Regulations (MGR) Program aims to contribute to the improvement of the competitiveness of the Philippines by examining existing regulations with the end goal of streamlining unnecessary rules and reducing compliance costs borne by the government (from administering and enforcing regulations), businesses and citizens. The MGR Program's value proposition is to cultivate a meaningful and effective regulatory framework; the development of a regulatory management system that is citizen-focused, responsive and which utilizes the systems and process-based approach.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
93	Modernizing Government Regulations Program 2020 - Capability Building Component, P3	Department of Budget and Management	01-Jan-20	31-Dec-20	9,739,000.00	The Modernizing Government Regulations (MGR) Program aims to contribute to the improvement of the competitiveness of the Philippines through regulatory governance reform by facilitating a conducive environment for business to develop and grow. Crucial to the success of the MGR Program is to contribute to the strengthening of the institutional capacity of government regulatory bodies in creating, implementing, and managing regulations. It is with this goal in mind that the Capacity Building Component of the MGR Program is established. This component will focus on capacitating regulators to create smart or revise regulations through the use of effective analytical tools and good regulatory practices.
94	MGR Program 2020 - Program and Regulatory Management Information System Component, P1	Department of Budget and Management	01-Jan-20	31-Dec-20	3,142,000.00	The Modernizing Government Regulations (MGR) Program is a comprehensive national regulatory reform program being implemented by the Development Academy of the Philippines (DAP) in cooperation with the National Economic and Development Authority (NEDA). The MGR Program is among the different government initiatives that aim to improve the regulatory environment in the Philippines.
95	GQMP 2020: Development of a Quality Management System Certifiable to ISO 9001:2015 for the National Printing Office	National Printing Office	02-Mar-20	31-Dec-20	1,415,000.00	The NPO is mandated by Executive Order No. 285 series of 1987 to provide printing services to government agencies and instrumentalities. In line with its mission to modernize and develop ways to improve the quality of printing through modernization of printing facilities, upgrading printing equipment and updating work design and manpower capabilities; formulate pricing that is commensurate to the high standard of quality and services provided; support the information dissemination programs of government agencies by providing their printing needs; and satisfy the demand for the provision of fast distribution of standard and accountable forms to all government agencies, the NPO seeks to continually improve the delivery of its services and transform its current management system to an ISO 9001:2015-Certified QMS. The NPO signified its interest and commitment and was selected to become one of the GQMP Beneficiary Agencies that will receive technical assistance from the DAP for the establishment of a QMS certifiable to ISO 9001:2015 standard. In this regard, the Academy is implementing the project entitled, "Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the National Printing Office".

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
96	GQMP 2020: Development of a Quality Management System Certifiable to ISO 9001:2015 for the Office of Civil Defense	Office of Civil Defense	02-Mar-20	31-Dec-20	1,415,000.00	The OCD, in line with its mandate to administer a comprehensive national civil defense and disaster risk reduction and management program by providing leadership in the continuous development of strategic and systematic approaches, as well as, measures to reduce the vulnerabilities and risks to hazards and manage the consequences of disaster, aims to continually improve the delivery of its services and transform its current management system to an The OCD has signified its interest and commitment to undertake the project, and has been selected as one of the GQMP Beneficiary Agencies that will receive technical assistance from the DAP for the establishment of a QMS certifiable status eligible to ISO 9001:2015 standard. In this regard, the Academy is implementing the project entitled, "Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Office of Civil Defense."
97	COE Public Sector Productivity Innovation Laboratory 2020	National Government Agencies	01-Jan-20	31-Dec-20	3,735,000.00	The Philippine government has been facing challenges that potentially need new ideas to resolve the issues. Changing citizen expectations, policy challenges, global trends, fiscal pressure and technological changes are just some of the issues that should drive the government sector to extract and apply innovative ideas in its existing system. In most cases, many approaches have already been applied to resolve prevalent issues but a new idea has the potential to resolve them. Thus, it is high time to strengthen the implementation of the Public Sector Productivity Innovation Laboratory. Through the program, innovation thinking will be promoted and encouraged among government agencies. Innovation is the generation and application of new ideas. It is not simply coming up with ideas, but also integrating them with the existing system and processes, and monitoring the results.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
98	Training for the Philippine Ports Authority on Effective Leadership and Governance	Philippine Ports Authority	14-Sep-20	31-Dec-20	1,924,500.00	The Philippine Ports Authority (PPA), the principal agency responsible for the management and operations of public ports throughout the country, proactively addresses the needs of its stakeholders as part of its goal of providing world-class services and port facilities. To ensure this, the PPA has committed to provide its personnel with meaningful and gainful empowerment while creating a nurturing environment that promotes continuous learning and improvement through a series of Management Succession/Leadership courses offered by its Human Resource Management Department (HRMD). Last year, the PPA engaged the Development Academy of the Philippines (DAP), through its Center for Governance (CFG), to conduct and facilitate training sessions on "Good Governance and Phronetic Leadership" and on "Data Analytics" for its personnel to enable them to become leaders with new development perspectives. To sustain its efforts on the improvement of its organizational performance by equipping, developing and enabling members of the leadership pipeline, the PPA once again seeks the assistance of DAP in conducting this year's training on "Effective Leadership and Governance."
99	ISO 9001:2015 Quality Management System Scope Expansion for the Philippine Statistics Authority Phase 1	Philippine Statistics Authority	21-Dec-17	31-Dec-20	13,650,000.00	The Philippine Statistics Authority, mandated to plan, develop, prescribe, disseminate and enforce policies, rules and regulations and coordinate government-wide programs governing the production of official statistics, general-purpose statistics, and civil registration services is ready for certification to ISO 9001:2015 covering its Statistical Planning, Policy and Standard Development, Statistical Operations, and Civil Registration Services in its Central Offices and six (6) pilot regional and provincial offices. In line with the PSA's goal towards performance excellence, it has again requested the assistance of the Development Academy of the Philippines (DAP) in the sustenance and roll-out of its QMS to all Regional Statistics Service Offices (RSSOs) and identified Provincial Offices (PSOs).
100	PMDP - Middle Managers Class Batch 23 Residential Training	National Government Agencies	01-Mar-20	31-Dec-20	18,000,000.00	The PMDP is the National Government's Career Executive Service Development Program which aims to produce a network of peak-performing, development-oriented, ethical and committed government executives and middle managers in the Philippine bureaucracy. It contributes to the achievement of the Philippine government's goal to promote people-centered, clean efficient and effective governance through strengthened institutions.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
101	Local Government Managers Class	Department of Budget and Management	15-Apr-20	31-Dec-20	14,400,000.00	<p>The PMDP-LGMC is an intensive program that aims to strengthen the capabilities of local government managers in light of emerging issues, trends and opportunities affecting local governance and development. The program course offering is centered on three learning areas: governance and development, strategic public management, and personal efficacy and leadership, with the development of a Capstone Paper on Innovative Project as the final requirement. The target scholars of the LGMC program are the high performing, high potential functional department heads of the provincial, city or municipal governments holding a permanent position with SG 24 and above, and who are no more than fifty (50) years of age. They are expected to engage in lectures, assessment exercises and consultations, and executive coaching sessions using an online-based and distance learning scheme with some face-to-face interactions.</p>

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
102	Technical Assistance on Developing Science and Technology Roadmaps for DOST Priority Industries/Sectors Project	Department of Science and Technology	01-Dec-19	31-Dec-20	3,482,142.86	The project involves the development of 10-year Science and Technology (S&T) roadmaps for eight (8) priority industries/sectors, to improve their competitiveness by focusing on upgrading technology throughout the sectors' value chains: a) Food Processing; b) Agriculture, Forestry, Livestock; c) Marine and Aquaculture; d) Agrimachinery/Farm Implements/Food Processing Equipment; e) Tool and Die, Iron and Steel; f) Manufacture of Furniture, Jewelry, Gifts and House Decors, and Creatives; g) Electronics; and h) Ship-building/Marine Transport. It has the following project sub-components, which will be mostly implemented by the DOST: a. Situational Analysis or establishment of the baseline scenario of each industry/sector in terms of S&T adoption/application, involving the review of existing roadmaps for the industry, and initiatives, challenges and opportunities as provided firsthand by the industry players; b. Technology Scanning in the local and international setting, involving benchmarking with countries with known top-of-the-line technologies and innovative technological practices in the priority industries/sectors; and c. SETUP Road-Mapping (Report) based on the results of the situational analysis, technology scanning and identified S&T gaps in the priority industries/sectors. d. Consultation, Validation and Verification Workshops will be held over the course of the project, involving consultations with industry leaders at the outset (using existing roadmaps as critical inputs), their focal government agencies, and verification/vetting of the draft and final S&T roadmaps.
103	PMDP Promotions and Advocacy 2020	National Government Agencies	01-Jan-20	31-Dec-20	12,000,000.00	The Promotions and Advocacy Group is on the components of the Public Management Development Program (PMDP). It is created mainly to lead in promoting PMDP and pursuing advocacies anchored on the Program's mission, vision and objectives.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
104	Certificate Course on Knowledge Management Foundations	Public and Private	15-Jun-20	31-Dec-20	252,000.00	The series of certificate courses on Knowledge Management (KM) is a competency-based professional certification where students progressively acquire or develop KM competencies that enable them to share and use knowledge as they perform their jobs, and start and manage KM initiatives in their respective organizations. The certificate courses vary in terms of focus to respond or cater to the specific needs of prospective students. Each course consists of competency-based modules, which require students to submit outputs on applications of lessons learned from the modules. Some of these courses may be credited towards the the Master of Public Management major in Knowledge Management (MPM-KM), the newest master's degree program of the Graduate School, should students opt to pursue and earn higher qualifications. The certificate courses are offered on demand except for the KM Foundations Certificate Course, which is offered on a regular (quarterly) basis as it is a prerequisite for taking the other certificate courses in the series.
105	Review of ASEAN Trade in Goods Agreement and its Effect on Agriculture and Fisheries in the Philippines	Philippine Council for Agriculture and Fisheries	18-Sep-19	31-Dec-20	2,098,214.29	The study seeks to contribute toward the examination of the effects of the ATIGA to the agriculture and fisheries trade of the Philippines. It seeks to assess the gains of the Philippines in ATIGA, as well as policy areas for improvement of its implementation. In fulfilment of its mandate, PCAF sought the assistance of the Development Academy of the Philippines (DAP) given its extensive experience in policy research and technical assistance for Philippine government and international agencies.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
106	Geographic Information System Hazard Modeling Training For Improved Decision-making And Early Warning Action Of Local Government Units	LGUs	06-Jan-20	31-Dec-20	759,821.43	The Training on GIS Hazard Modeling is a basic course on GIS and modeling for application in forecast-based early warning system. It is designed for a maximum of 15 participants, with at least one representative from each of the participating LGU. It is a fully online training that will entail ten days of both synchronous and asynchronous learning sessions following the DAP learning methodology using the 4 A's of Activity, Analysis, Abstraction and Application. It shall proceed with concepts and applications sessions. It will be participatory and output driven, involving a combination of lectures, practical demonstrations, hands-on exercises and individual reporting. Using an ecosystem-based framework, the training will be using the available biogeophysical and other data and mapping materials (e.g. shapefiles) from each of the LGUs, complemented by available rainfall, flood, drought, and other pertinent data from partner agencies.
107	Certificate Course On Evidence-based Policy Making	Department of Interior and Local Government	14-Sep-20	31-Dec-20	360,000.00	This Certificate Course is designed specifically for local government officials of Region IV A and personnel of the Department of the Interior and Local Government (DILG)- Region IV A. The Course will equip students with the basic competencies of sound policy-making.
108	Certificate Course in Geopolitics and International Relations Batch 2	Public and Private	01-Feb-20	31-Dec-20	226,000.00	This course examines how the international relations and politics impact on the Philippine development and security agenda. The international order is going through major changes with scholars and analysts commenting that there is a return to geo-politics. International security and stability is becoming more complex and managing these should become top priority for security strategists. The most crucial region today is the wider Asia Pacific. This dynamic region is home to great powers and strategic relationships that create a complex security environment. Focus will be given to the Association of Southeast Asian Nations, the US Alliances in Asia, the rise of China, and the role of other regional states such as Japan, South Korea, Australia, and India.
109	Certificate Course on Productivity and Quality Management	Public and Private	15-Sep-20	31-Dec-20	285,000.00	This is an introduction to the practice of productivity and quality management (PQM) in organizations. System thinking is used as a framework to guide the PQM practice. Managing the context of PQM provides the springboard for organizations to start their respective journey with PQM.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
110	Future Proofing LGUs in Managing Health Risks	Department of Budget and Management	01-Jan-20	31-Dec-20	6,625,000.00	This program is part of the CBILLs program, customized for local government units using a whole-of-government and whole-of-health system approach to future proof LGUs for any potential health risks. This program shall be an integrated disaster risk reduction management and health governance initiative that shall address current and future health emergencies. The program has four major components: 1) Risk Assessment and Risk Mitigation Planning; 2) Risk Mitigation Implementation and Mobilization; 3) Local Capacity Building/Training; 4) Behavioral Change and Risk-based and Resilience Communication. The Program shall be initially implemented in five (5) NCR cities namely: Marikina, Pasig, Mandaluyong, Pasay and Navotas.
111	Collaborative Research on Public Sector Productivity	Department of Budget and Management	01-Jan-20	31-Dec-20	1,000,000.00	This research is part of the Korea Institute of Public Administration (KIPA) 2020 Joint Research Project under the subject, "COVID-19 Response System and International Cooperation". For the Philippines, it will examine how the country responded to the COVID-19 crisis and to what extent its response system has mitigated the spread and cushioned the effects of this pandemic outbreak.
112	Case Studies on Emerging Issues in Public Sector Productivity	Department of Budget and Management	02-Mar-20	31-Dec-20	1,350,000.00	This research presents three case studies which will focus on the emerging issues confronting the Philippines public sector and how these issues influence its performance and productivity. In particular, the performance and resiliency of the public sector amid the COVID-19 pandemic outbreak will be examined in the case studies. Findings from the case studies can hopefully provide a better understanding on how to approach and address the new challenges facing the country's public sector, especially when faced with unprecedented external shock.
113	Philippine Public Sector Productivity Factsheets and Datasets	Department of Budget and Management	01-Jan-20	31-Dec-20	2,500,000.00	This research project will collect, organize, and consolidate selected relevant data and information about the Philippine public sector productivity that will contribute to the knowledge repository of the DAP Center of Excellence on Public-Sector Productivity. From 3 January 2020 to 31 June 2021, it shall produce twenty-six (26) fact-sheets and corresponding datasets covering (but not limiting to) basic public-sector data, national public-sector accounts, highlights on government competitiveness and ease of doing business, sector-level productivity performance, and comparative competitiveness of the Philippines vis-a-vis other Asian countries.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
114	Certificate Course on Health Economics and Sustainable Development	Various NGAs	01-Jul-20	31-Dec-20	183,646.13	This will discuss how healthcare services are managed, provided, and financed in entire health systems. Principles of health economics (demand and supply of health treated as a unit of production), as well as how healthcare is provided and rationed linking it to health systems objectives of equity and efficiency.
115	GAA - Harmonization Of The National Government Performance Monitoring, Information And Reporting System 2020	Department of Budget and Management	01-Jan-20	31-Dec-20	23,274,000.00	To heighten public accountability and transparency, promote greater collaboration among agencies, and ensure accessible and convenient delivery of services to the Filipino people, the RBPMS along with its incentive component – the PBIS will aim not only to promote Good Governance practices, link budget with outcomes and outputs, strengthen performance management and monitoring in the government but also speed up the streamlining of agency front line services.
116	Education Training Capability Seminar for the Department of Education District Supervisors of Antique	Department of Budget and Management	16-Sep-19	31-Dec-20	7,500,000.00	To support and aid the Department of Education in realizing a future-ready and resilient public education sector, the Development Academy of the Philippines (DAP), through the Center for Governance-Operations Management Office (CFG-OMO) will implement interventions at the provincial level, specifically in the province of Antique, capacitating Education Supervisors on skills and approaches that they may apply to address existing sectoral issues and to be adaptive.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
117	Training Course On Smart Regulation	Asian Productivity Organization	05-Oct-20	31-Dec-20	900,000.00	Under the APO public-sector productivity framework, various initiatives have been undertaken to help improve the motivation and skill level of public officials, strengthen management systems, and enhance performance given the changing environment and current commitment to public-service renewal in many countries including regulatory reforms. As part of continuing capacity-building initiatives for the public sector, this course will introduce the tools available for evaluating the requirements and principles for developing, implementing, and evaluating a smart regulation. It will also acquaint participants with the concepts, essentials, and importance of smart regulatory frameworks and regulatory management systems that will enhance public-sector productivity and the quality of regulatory governance in APO members. This project shall involve the management of a 3-day Training Course on Smart Regulation through digital modality. This training course will be conducted online using videoconference applications. The resource speakers and participants will participate in the course virtually using their own devices, applications, and internet connections.
118	Professionalizing the BARMM Bureaucracy: A Ladderized Masteral Program for the Senior and Middle Managers and Complete Staff Work Training for OCM Officers and Staff	BARMM - Office of the Chief Minister	01-Jan-20	31-Dec-20	19,088,850.00	Under this project, the Academy shall design a course curriculum on public sector management for the BARMM senior and middle managers and run a professional education program in order to assist the BARMM Interim Cabinet in its quest to professionalize the BARMM bureaucracy.
119	Capability-Building on Innovative Leadership and Legislation (CBILL) for Local Legislators	Department of Budget and Management	01-Jul-19	31-Dec-20	10,500,000.00	With the recent local elections, newly elected/re-elected local legislators must acquire the necessary skills to fulfill their mandates and functions. This project is designed to enable them create innovative policies to effectively address development issues and to achieve development aspirations in their localities.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
120	GQMP 2020 Program Management	Department of Budget and Management	01-Jan-20	31-Dec-20	4,000,000.00	<p>Effective management and good governance are essential elements of quality that can be achieved through an effective Quality Management System (QMS). Aligning an organization's planning, service, and support operations to ISO 9001 International Standards is one reliable approach in establishing a QMS. This methodology provides a clear perspective of the quality system requirements and the areas of control to assure the consistency in the quality of services and continuous process improvement that will generate approaches to improve customer/citizen satisfaction. To date, there has been an increasing number of agencies that are already implementing ISO 9001-certified QMS through the continuing advocacy and capability-building activities of the GQMP. The Department of Budget and Management, Department of Public Works and Highways, and Department of Health are some of the national government agencies that have department-wide QMS. ISO 9001-certified agencies have demonstrated conformance to the ISO 9001 international standards that generally require clearly defined quality policy, objectives and plans, and established operative controls for effective and efficient operations and for ensuring enhancement of client satisfaction. For 2018-2020, GQMP shall take a great leap in its priorities by levelling up its quality improvement initiatives and focusing on enhancing citizen satisfaction. It shall concentrate on improving the frontline services of the government to ensure that Filipino citizens will greatly benefit in the process and system improvement initiatives. Thus, a reduction in the citizens' transaction steps, waiting time, and transaction cost shall be the core of its objectives.</p>
121	GQMP 2020: Measuring Citizen Satisfaction (National and Priority Sector Levels) and Institutionalizing Service Quality Standards for Frontline Government Services	Department of Budget and Management	01-Jan-20	31-Dec-20	23,100,000.00	<p>The specific project objectives this 2020 are: a. Measure the citizen satisfaction through Citizen Satisfaction Survey (CitSat) at the national and priority sector levels; b. Develop and promote implementation of service quality standards for critical frontline services; c. Promote the use of developed common measurements tool in evaluating service delivery performance at the organizational level; and, d. Strengthen the government capacities in delivering quality and citizen-centered frontline services.</p>

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
122	MARINA Organizational Structure and Staffing Review	Maritime Industry Authority	01-Jul-19	31-Dec-20	5,357,142.86	To be sustainable given its broad functions that encompass shipping, shipbuilding and ship repair, and maritime manpower, the MARINA needs to bolster the ancillary activities of its support system, streamline processes and procedures, capacitate the agency in terms of managing and handling information, and intensify its human resources development and management. The Development Academy of the Philippines has proposed the Organizational Transformation Program to facilitate the transition of MARINA into a high performing maritime administration that is responsive not only to its mandate and objectives but also to international obligations and commitments that dictate the future activities of MARINA and impose certain adjustments in the way the agency behaves.
123	GQMP 2020: Development of a Quality Management System Certifiable to ISO 9001:2015 Standards for Mindanao Development Authority	Mindanao Development Authority	02-Mar-20	31-Dec-20	1,415,000.00	The project aims to establish a QMS certifiable to ISO 9001:2015 standard for Mindanao Development Authority in its Davao main office and its four area management offices, covering its management, core, and support processes, and effect improvement in the quality of its services for Muslim Filipinos. Specifically, it shall: a) Enhance the understanding and appreciation of key officers and staff on the principles and requirements of ISO 9001:2015 standard; b) Develop the capabilities of key officers and staff in preparing for and sustaining the ISO 9001:2015 certification; c) Prepare the documentation and implementation requirements for QMS certification and for maintaining and sustaining the established QMS; and, d) Exhibit verifiable process and/or service quality improvement in the delivery of its services for Muslim Filipinos.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
124	GQMP 2020: Development of a QMS Certifiable to ISO 9001:2015 Standard for the Municipality of San Vicente, Palawan	Municipality of San Vicente, Palawan	01-Jun-20	31-Dec-20	1,415,000.00	The project aims to establish a QMS certifiable to ISO 9001:2015 standard for the LGU of San Vicente covering its management, core and support processes, and effect improvement in the quality of its services on the provision and regulation of quality public services, programs, and projects in the areas of health, social welfare, public information, environmental management, public infrastructure, tourism, public safety, and economic development to the constituents of San Vicente, Palawan. Specifically, it shall: a)enhance the understanding and appreciation of key officers and staff on the principles and requirements of ISO 9001:2015 standard; b)develop the capabilities of key officers and staff in preparing for and sustaining the ISO 9001:2015 certification; c) prepare the documentation and implementation requirements for QMS certification and for maintaining and sustaining the established QMS; and, d)exhibit verifiable process and/or service quality improvement in the provision of basic services, licensing and permitting, treasury, assessment, and engineering.
125	Development of a Quality Management System Certifiable to ISO 9001:2015 for the National Anti-Poverty Commission Secretariat	National Anti-Poverty Commission	01-Feb-20	31-Dec-20	968,800.00	The project aims to facilitate the establishment of the ISO 9001:2015 QMS for the NAPC-Secretariat covering the provision of social reform and poverty alleviation services, including its management and support processes in its main office located at MWSS-LWUA Complex, Katipunan Avenue, Quezon City. Specifically, it shall: a. Enhance the understanding and appreciation of the NAPC officers and staff on the principles and requirements of the ISO 9001:2015 QMS; b. Develop the capabilities of key officers and staff of the NAPC in preparing for and sustaining the ISO 9001:2015 certification; and, c. Prepare the documentation and implementation requirements for the certification of NAPC QMS and for maintaining and sustaining the established QMS./>

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
126	GQMP 2020: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the National Commission on Muslim Filipinos (NCMF)	National Commission on Muslim Filipinos	02-Mar-20	31-Dec-20	1,415,000.00	The project aims to facilitate the establishment of the ISO 9001:2015 QMS for the NVSU covering its operational, management, and support processes. Specifically, it shall: a. Enhance the understanding and appreciation of key officers and staff on the principles and requirements of ISO 9001:2015 standard; b. Develop the capabilities of key officers and staff in preparing for and sustaining the ISO 9001:2015 certification; and, c. Prepare the documentation and implementation requirements for QMS certification QMS and for maintaining and sustaining the established QMS. d. Exhibit verifiable process and/or service quality improvement in the core processes.
127	GAA - GQMP 2020: Advocacy And Capability-building On Innovating The Public Sector	National Government Agencies	01-Jan-20	31-Dec-20	4,000,000.00	The project aims to: a) Enhance government agencies' awareness and appreciation of public sector innovation; b) Capacitate government agencies in facilitating innovations in their agencies and enhance their skills on innovation and creativity; and, c) Promote innovation in the public sector.
128	Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Office for Alternative Dispute Resolution	Office for Alternative Dispute Resolution	01-Jul-20	31-Dec-20	1,415,000.00	The project aims to establish a QMS certifiable to ISO 9001:2015 standard for the OADR covering its management, core and support processes, and effect improvement in the quality of its services covering the promotion, development and expansion of the use of alternative dispute resolution (ADR) in the private and public sectors; and, provision of assistance for the government in monitoring, studying and evaluating the use of ADR by the public and the private sector, and provision of recommendations to Congress for the needful statutory changes to develop, strengthen and improve ADR practices in accordance with world standards.
129	Development of a Quality Management System certifiable to ISO 9001:2015 Standard for the Philippine Aerospace Development Corporation	Philippine Aerospace Development Corporation	04-May-20	31-Dec-20	1,415,000.00	The project aims to establish a QMS certifiable to ISO 9001:2015 standard for the PADC covering its management, core and support processes, and effect improvement in the quality of its services covering the design, manufacture, and sale of all forms of aircraft and aerospace devices and develop local capabilities in the maintenance, repair, and modification of aviation equipment.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
130	2019-2020 Customer Satisfaction Survey for the Philippine Deposit Insurance Corporation	Philippine Deposit Insurance Corporation	02-Jan-20	31-Dec-20	2,090,511.77	The project aims to aid PDIC in measuring the level of satisfaction of primary customer, namely, bank depositors, member banks, creditors, and borrowers. Specifically, the project will: 1. Determine the satisfaction level of identified clients based on certain service delivery attributes; 2. Determine the factors and its relationships affecting the satisfaction of primary customers; 3. Identify opportunities for improvement to enhance the satisfaction of PDIC's primary customers.
131	GQMP 2020: Development of a Quality Management System Certifiable to ISO 9001:2015 Standard for the Presidential Communications Operations Office	Presidential Communications Operations Office (PCOO)	01-Mar-20	31-Dec-20	1,415,000.00	The project aims to establish a QMS certifiable to ISO 9001:2015 standard for the PCOO's Main Office covering its management, core and support processes, and effect improvement in the quality of its services covering the management of information in the PCOO and its attached agencies. Specifically, it shall: a) enhance the understanding and appreciation of key officers and staff on the principles and requirements of ISO 9001:2015 standard; b) develop the capabilities of key officers and staff in preparing for and sustaining the ISO 9001:2015 certification; c) prepare the documentation and implementation requirements for QMS certification and for maintaining and sustaining the established QMS; and, d) exhibit verifiable process and/or service quality improvement in the management of information in the PCOO and its attached agencies.
132	2020 Public Course Offering on Productivity & Quality (Basic & Advanced), ISO 9001:2015 QMS, and Other ISO Standards	Public Sector	06-Jan-20	31-Dec-20	2,678,571.43	The training courses are aimed at: 1. Raising awareness of SME's and government units/entities about the QMS and other ISO standards, basic and advanced P&Q tools and techniques, and TFP measurement; 2. Building the capabilities of SME's and other government units/entities to improve and streamline processes and to become quality-oriented organizations, and to apply P&Q tools and techniques and measuring TFP to improve organizational performance; 3. Disseminating information to SME's and other government units/entities about the available course offerings and interventions of DAP related to QMS and other ISO standards, P&Q improvement, and TFP assessment.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
133	Development of a Province-Wide Quality Management System Certifiable to ISO 9001:2015 for the Province of Sorsogon (SME Cluster)	Sorsogon Province	15-Jul-19	31-Dec-20	9,250,000.00	The project aims to accelerate and broaden the adoption of ISO 9001:2015 QMS at the local government, with the Province of Sorsogon as the pilot, as well as, include the other local key players such as the regional/provincial offices of the NGAs, and the small and medium enterprises (SMEs). Specifically, the Program shall: 1. Promote and enhance provincial performance through the adoption of ISO 9001:2015 QMS; 2. Facilitate the development of a province-wide QMS certifiable to ISO 9001:2015 standards through advocacy and capability building activities, i.e. orientations, technical assistance and training; and, 3. Improve the number of LGUs, NGAs and SMEs with established QMS aligned with the ISO 9001:2015 standards
134	Development of a Province-Wide Quality Management Systems Certifiable to ISO 9001:2015 for the Province of Sorsogon (Project Management)	Sorsogon Province	01-May-19	31-Dec-20	10,000,000.00	The project aims to accelerate and broaden the adoption of ISO 9001:2015 QMS at the local government, with the Province of Sorsogon as the pilot, as well as, include the other local key players such as the regional/provincial offices of the NGAs, and the small and medium enterprises (SMEs). Specifically, the Program shall: 1. Promote and enhance provincial performance through the adoption of ISO 9001:2015 QMS; 2. Facilitate the development of a province-wide QMS certifiable to ISO 9001:2015 standards through advocacy and capability building activities, i.e. orientations, technical assistance and training; and, 3. Improve the number of LGUs, NGAs and SMEs with established QMS aligned with the ISO 9001:2015 standards.
135	GQMP: Development of a Quality Management System Certifiable to ISO 9001:2015 for the Province of Sorsogon (LGU Cluster)	Sorsogon Province	15-Jul-19	31-Dec-20	15,500,000.00	The project aims to accelerate and broaden the adoption of ISO 9001:2015 QMS at the local government, with the Province of Sorsogon as the pilot, as well as, include the other local key players such as the regional/provincial offices of the NGAs, and the small and medium enterprises (SMEs). Specifically, the Program shall: 1. Promote and enhance provincial performance through the adoption of ISO 9001:2015 QMS; 2. Facilitate the development of a province-wide QMS certifiable to ISO 9001:2015 standards through advocacy and capability building activities, i.e. orientations, technical assistance and training; and, 3. Improve the number of LGUs, NGAs and SMEs with established QMS aligned with the ISO 9001:2015 standards.

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No.	PROJ TITLE	CLIENT	PROJECT START	PROJECT END	PROJ PRICE (net of VAT)	PROJECT DESCRIPTION
136	Development of a Province-Wide Quality Management System (QMS) Certifiable to ISO 9001:2015 for the Province of Sorsogon - Provincial and City Government and NGA Cluster	Sorsogon Province	15-Jul-19	31-Dec-20	15,250,000.00	The project aims to accelerate and broaden the adoption of ISO 9001:2015 QMS at the local government, with the Province of Sorsogon as the pilot, as well as, include the other local key players such as the regional/provincial offices of the NGAs, and the small and medium enterprises (SMEs). Specifically, the Program shall: 1. Promote and enhance provincial performance through the adoption of ISO 9001:2015 QMS; 2. Facilitate the development of a province-wide QMS certifiable to ISO 9001:2015 standards through advocacy and capability building activities, i.e. orientations, technical assistance and training; and, 3. Improve the number of LGUs, NGAs and SMEs with established QMS aligned with the ISO 9001:2015 standards.

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